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**Work programme of the United Nations Human  
Settlements Programme and budget of the United Nations  
Habitat and Human Settlements Foundation for the  
biennium 2018–2019**

## **Annual Progress Report 2016 on the implementation of the strategic plan for the period 2014–2019**

### **Note by the secretariat**

1. The present document describes the Annual Progress Report 2016 on the implementation of the strategic plan for the period 2014–2019. This is the third progress report on the strategic plan, which was approved by the Governing Council of UN-Habitat at its twenty-fourth session and is being implemented through three consecutive biennial work programmes and budgets. The report was prepared in accordance with Governing Council resolution 25/3, in which the Governing Council requested the Executive Director to report annually to member States and, in consultation with the Committee of Permanent Representatives, to the Governing Council on progress made in the implementation of the strategic plan and work programme.
2. The Annual Progress Report 2016 captures progress and results of normative and operational work at the country, regional and global levels. The results reported represent the contributions of UN-Habitat and its partners. The report is based on inputs from UN-Habitat branches at headquarters and regional and country offices, which work collaboratively through the matrix system and with partners with the aim of contributing to jointly agreed results.
3. The report focuses on the results achieved and the progress made with regard to expected accomplishments and outcomes. Assessment of the progress made towards indicator targets for each expected accomplishment is presented using a colour coding system. The reported performance is based on desk reviews of UN-Habitat online materials and independent evaluation reports by UN-Habitat and donors.
4. The report is subdivided into two main parts:
  - (a) Part 1 contains an executive summary for 2016, with an introduction to the report, key highlights of the organization, management of the project portfolio and summaries of the budget and programme performance and of the results achieved for each subprogramme.
  - (b) Part 2 presents a detailed assessment of the progress and results achieved by the executive direction and management, the Programme Division and the Management and Operations Division, as well as in each of the seven thematic areas. For each subprogramme, key results are set out followed by a summary of status of output delivery and progress towards achievement of the indicator targets for 2017. Analysis of results achieved at the country, regional and global levels is also presented, supported in some cases by success stories from beneficiaries. The report includes the key challenges encountered and lessons learned.

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\* HSP/GC/26/1.

5. Overall assessment of the performance in implementation of the strategic plan shows that UN-Habitat has made good progress towards the achievement of planned results. Around 77 per cent of the indicator targets are on track and 15 per cent were in progress to meet the target by the end of 2017, while only 9 per cent are unlikely to meet the target.
  6. One of the key highlights in 2016 was the contribution of UN-Habitat to the New Urban Agenda, the outcome document of the United Nations Conference on Housing and Sustainable Urban Development (Habitat III), held in Quito in October 2016. In the document, Heads of State and Government, ministers and high representatives reaffirmed the role and expertise of UN-Habitat, within its mandate, as a focal point for sustainable urbanization and human settlements, in collaboration with other United Nations system entities, and recognized the linkages between sustainable urbanization, sustainable development, disaster risk reduction and climate change.
  7. The results of two independent evaluations at the programme level, related to the cooperation agreement between UN-Habitat and Sweden and the Multilateral Organization Performance Assessment Network, were positive with regard to the achievements of UN-Habitat and its partners within the reporting period. Overall, the *Evaluation of the cooperation agreement between UN-Habitat and Sweden 2012–2015*,<sup>1</sup> published in May 2016, noted good performance with respect to project/programme designs, implementation processes and results, and the achievement of results at the project level.
  8. The evaluation undertaken by the Multilateral Organization Performance Assessment Network concluded that “UN-Habitat largely meets the requirements of an effective multilateral organization and is fit for purpose, although performance can be strengthened and improved in some areas. It provides strong leadership on sustainable urbanization, demonstrating a deep understanding of the changing nature of urbanization and a capability to adapt and respond to these changes. UN-Habitat’s organizational architecture is aligned with its mandate, and its programmes and interventions achieve impressive results. The organization brings innovative and creative approaches to its operations.”<sup>2</sup>
  9. The Annual Progress Report 2016 on the implementation of the strategic plan for the period 2014–2019 can be accessed through [www.unhabitat.org/gc26](http://www.unhabitat.org/gc26).
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<sup>1</sup> <https://unhabitat.org/books/evaluation-of-the-cooperation-agreement-between-un-habitat-and-sweden-2012-2015-22016/>

<sup>2</sup> <http://www.mopanonline.org/assessments/unhabitat2015-16/Mopan%20UN%20HABITAT%20report%20%5BExecutive%20Summary%5D%20%5Bfinal%5D.pdf>